

# Thipages Group

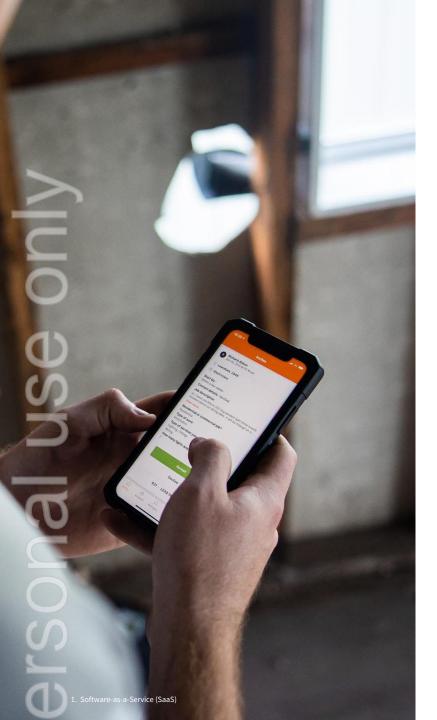
(ASX:HPG)

Goldman Sachs

Emerging Leaders Conference

28 October 2021







Australia's largest online tradie marketplace and SaaS¹ provider, creating effortless solutions that help tradies streamline and grow their business and delight their customers.



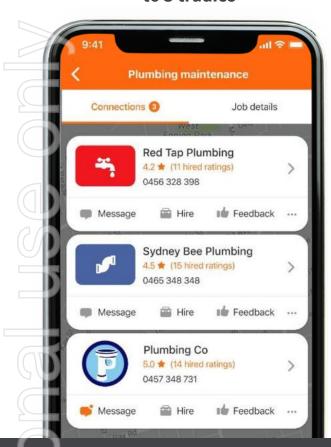
# Consumer experience – selecting a tradie

Connected with up to 3 tradies

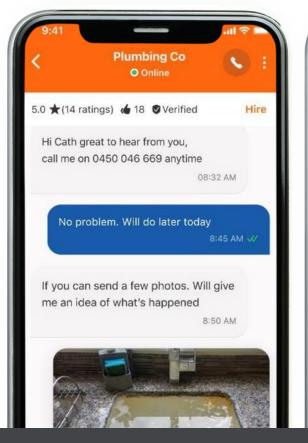
View profile and recommendations

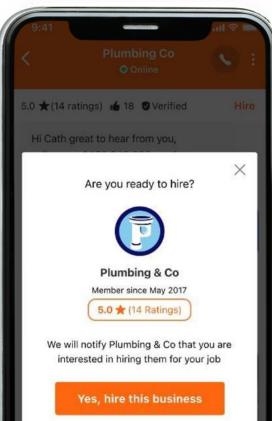
Communicate directly with tradie

Select the best tradie for the job











#### **TIMELY RESPONSE**

I received immediate responses from 3 painters who all attended to the quotation process in a timely and professional manner. The work is scheduled for commencement next week and as a first-time user I am confident of a successful Completion.



#### **GREAT SERVICE FROM EXPERIENCED TRADIES**

Arrived on time, top quality work and fair price for the job. This is the best way to find the right trades person who supplies top quality work.

Price was fair and reasonable

# Proprietary algorithm matches consumers & tradies











Customer tier



Tradle tenure



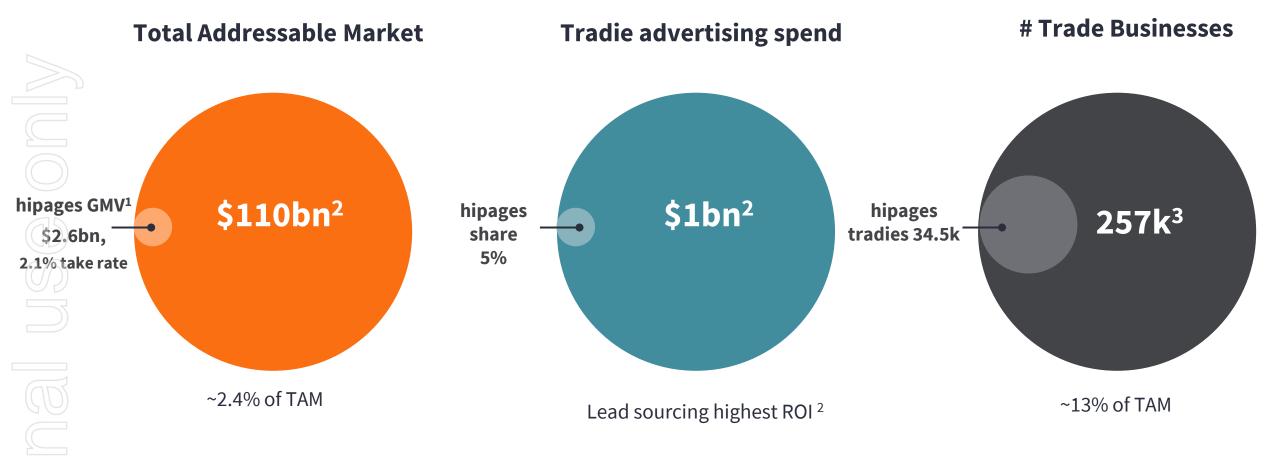


Optimised to provide up to 3 contacts in the first invitation batch





# Large addressable market with small market share



#### Large opportunity to increase our share of TAM and take rate beyond 2.1%

<sup>..</sup> Estimated Gross Merchandise Value (GMV) in 2020 based on the value of the 1.1m claimed jobs on HPG platform.

Expected spend on home improvement services in 2021 (Publicis Sapient, August 2021).

Residential Trades Market (Publicis Sapient, September 2020); hipages Group Prospectus 2020, pp.28-31.



# Overall strategic opportunity





# Value of the total addressable market

<u>&gt;</u>	Residential		Res	Commercial		
Homeowner	Residential New Builds	Residential Property Management	Retail	Insurance	Community & Government	Commercial property management
Maintenance Repairs Renovation	Homes Apartments	Rental properties Strata	Stores E-commerce	Claims	Charity Local, state and federal government	Offices Retail Warehouse
\$41.2b	\$31.9b	\$12.7b	\$0.6b	\$7.5b	\$8.0b	
\$85.8b				\$8.3b		

TAM \$110.3 billion



# Trade business spend

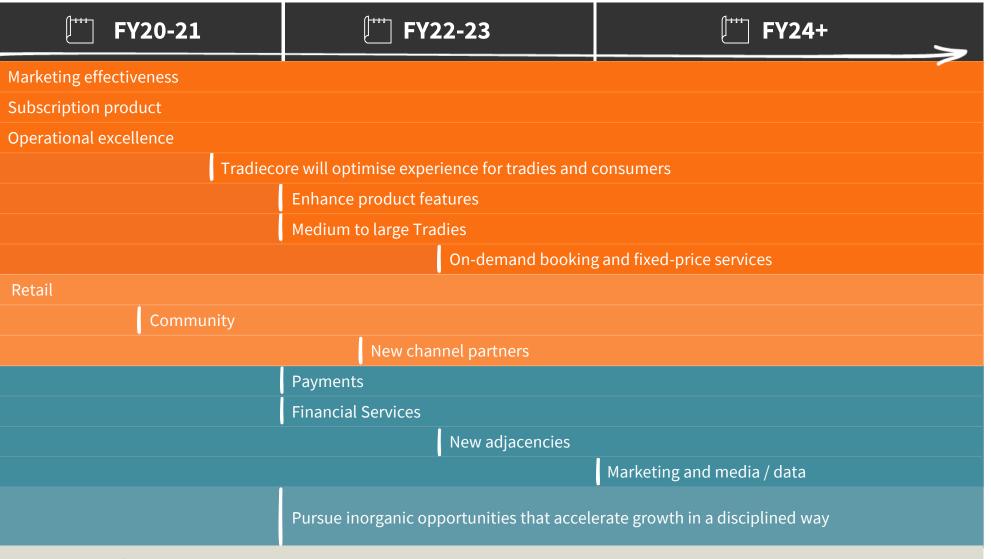
Marketing	Compliance	Finance	Admin	Vehicles	Staff	Equipment	Materials
Traditional Online	Licensing and regulation  Trade memberships  Education CPE	Banking and finance Insurance	Technology Rent	Purchase Maintain	Administrative Apprentices Trades and sub-contractors	Hire Purchase Maintenance	New Home construction Renovation Maintenance & repair
\$1.0b	\$3.3b	\$4.4b	\$3.4b	\$7.8b	\$46.5b	\$10.8b	\$19.9b

**Trade Business Spend \$97.1 billion** 

# **Strategy Execution**





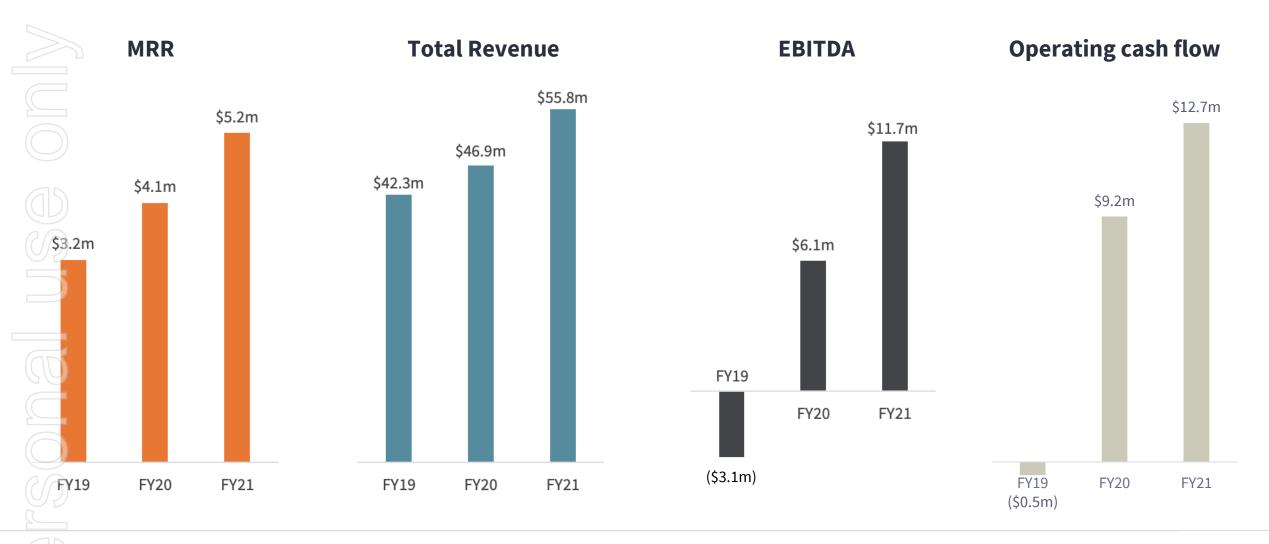




Data innovation supporting key business growth drivers

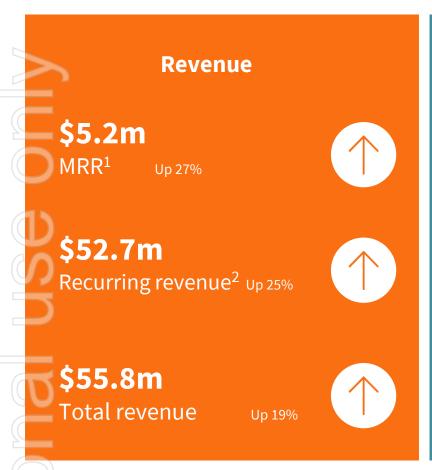


# Delivering sustainable growth

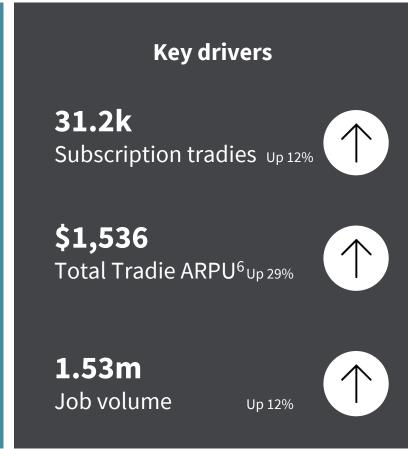




### FY21 overview







Monthly Recurring Revenue @ June 2021 (includes GST).

FY21 revenue represents Statutory and Pro Forma revenue. FY20 Statutory revenue includes

Gross profit margin includes total revenue less cost of sales (consumer and tradie SEM spend and margin tradie).

Pro Forma EBITDA before significant items

Average Annual Revenue per Tradie ("Total Tradie ARPU") is the annual operating revenue divided by the average of the opening and closing number of total tradies for the period.



# Subscription-only model drives ARPU growth of 29%

#### **Pre November 2019**

- Transactional product small annual listing fee and tradie would pay each time they claimed a job lead
- Subscription product monthly subscription product with contract terms of 6-12 months

#### **Post November 2019**

- Moved to a subscription-only product offering for new tradies
- New version of subscription package with new, improved features
- Removed lower price tier (< \$69)
- Automatic 12-month renewal



\$69 or \$99

Monthly Subscription

Fee

\$90/\$125

Standard Lead Credit Allowance



\$199 or \$299

Monthly Subscription

Fee

\$250/\$375

Standard Lead Credit Allowance



\$399 or \$499

Monthly Subscription

Fee

\$500/\$625

Standard Lead Credit Allowance



\$599+ Monthly Subscription Fee

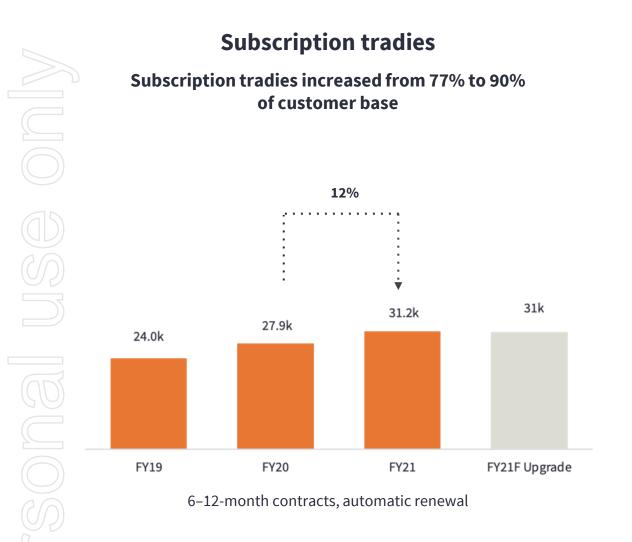
\$750+

Standard Lead Credit Allowance

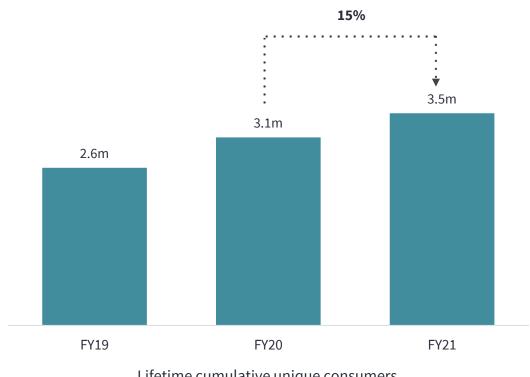
New subscribers joining platform at higher price points and existing subscribers upgrading to higher price tiers



# Flywheel effect driven by growth on both sides of marketplace



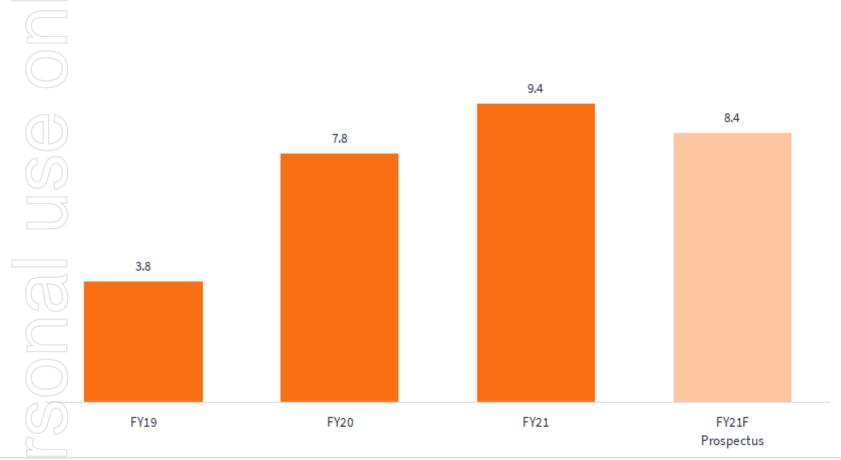
#### **Users** 3.5m unique users posted a job to hipages platform to end FY21





# Lifetime Transaction Value / Customer Acquisition Costs<sup>1</sup> Significant improvement in unit economics

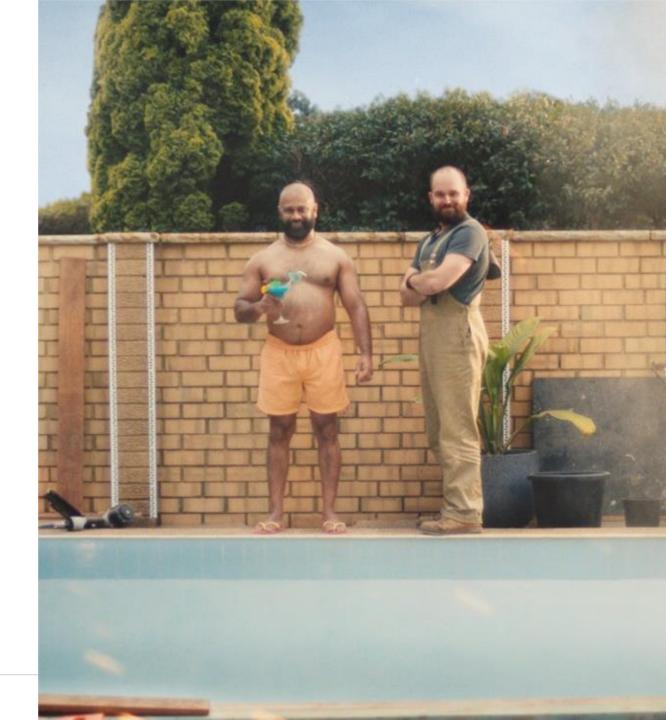
#### **Annualised LTV/CAC**



- LTV vs CAC ratio increasing as a result of improved unit economics
- ~60% increase in ARPU and ~40% reduction in CAC from FY19-FY21
- FY21 outperformed Prospectus forecast

# Effective investment driving increased brand awareness

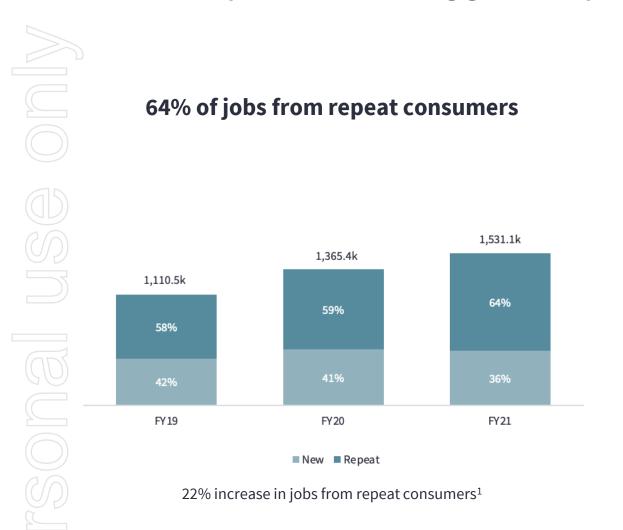
- Consumer brand awareness remains strong at 55%
- Market leader for top-of-mind awareness at 20% vs. nearest competitor at 12%
- Successful brand campaign across radio and digital increased tradie customer brand awareness from 35% to 49%
- Sponsorships of The Block and Better Homes & Gardens
- Jobs from paid channels now only 23% of total jobs





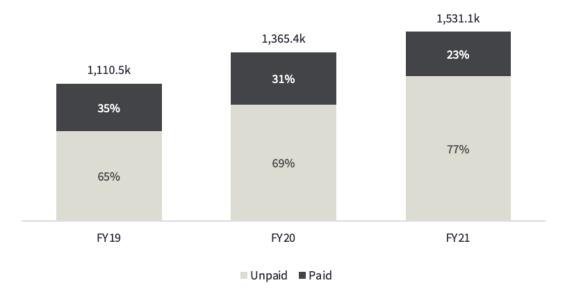
# Building consumer trust and brand awareness

14% increase in job volume, strong growth in jobs from repeat consumers and unpaid channels<sup>1</sup>



#### 77% of jobs from unpaid channels

3.5m unique users posted a job to hipages platform as at FY21



25% increase in jobs from unpaid channels<sup>1</sup>

# Q1 FY22 trading update<sup>1</sup>



#### Resilient performance as hipages supports tradies through COVID-19 lockdowns

- Supporting our tradie customers:
  - Industry-first COVID-19 safe badge for fully vaccinated tradies
  - Contract pause, short-term discounts and lead credit extension
  - Special offers for new tradies to kickstart their experience
  - Frequent communication to inform tradies of restrictions and opportunities
  - Lockdowns had a moderate impact on revenue growth as expected, with total revenue up 14% on pcp to \$14.9m
- Subscription model model proving resilient in a challenging environment with MRR up 20%<sup>2</sup>
  - Total Tradie ARPU<sup>3</sup> up 22% to \$1,721 and total subscription tradies up 10% to 31.3k
  - Australian home improvement market remains very buoyant, longterm opportunity as attractive as ever

#### Strong rebound in NSW marketplace activity in Q1



<sup>&</sup>lt;sup>2</sup> Monthly Recurring Revenue (MRR) is the monthly amount of cash revenue hipages will recognise from subscription-based agreements (inclusive of GST) at each period end.

<sup>&</sup>lt;sup>3</sup> Average Annual Revenue Per Tradie (Total Tradie ARPU) is the annual operating revenue divided by the average of the opening and closing number of total tradies for the period.



## FY22 outlook



Continue to successfully navigate the impacts of COVID-19 and support our tradie customers



Migrate remainder of transactional tradies onto subscription product by end FY22



Evolution to SaaS model continues, with Tradiecore to offer expanded functionality



**Expand into new job channels** and opening ancillary revenue opportunities



**Pursue growth opportunities** to strengthen market leadership and win the tradie economy



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